

**Manchester City Council
Report for Information**

Report to: Economy Scrutiny Committee – 3 January 2018

Subject: Delivering the Our Manchester Strategy

Report of: Leader of the Council

Summary

This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester strategy for those areas within the portfolio of the Leader of the Council.

Recommendations

The Committee is asked to note and comment on the report.

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1. Introduction

- 1.1 The Our Manchester Strategy was formally adopted by the Council in January 2016 and sets the ambitions for the city for the next ten years, to 2025, for Manchester to be:
- Thriving – creating great jobs and healthy businesses
 - Filled with talent – both home-grown talent and attracting the best in the world
 - Fair – with equal chances for all to unlock their potential
 - A great place to live – with lots of things to do
 - Buzzing with connections – including world-class transport and broadband
- 1.2 Executive Members are collectively and individually responsible for supporting the delivery of the Our Manchester Strategy and for providing political oversight and direction to officers for better outcomes for Manchester residents. In October 2016, the Executive published its collective political priorities and those of individual Executive Members, all of which are aligned to the Our Manchester Strategy. In June 2017 each Executive Member reported to Scrutiny Committees on progress over the previous six months and setting out priorities for the current municipal year.
- 1.3 This report sets out how I as the Leader of the Council have sought to deliver these priorities over the past six months and my priorities for the next twelve months and is the third of twice yearly reports to this Committee. A complete list of all my activities on behalf of the Council can be found in my public service contract report.

2. Leader of the Council - Portfolio

- 2.1 As Leader of the Council, my portfolio consists of overall policy co-ordination, economic development, external relationships, support on regeneration (North Manchester and City Centre), legal services, and the digital economy (business development). In addition, in the agreed Executive Priorities 2016 – 2020, I have as priorities the north/south divide (locally and nationally), personal relationship with Manchester Residents (Our Manchester) and Devolution (ensuring it delivers for residents).

3. Activity over the Past Six Months

- 3.1 Delivering the 2017-20 budget was always going to be demanding and since March pressures have grown particularly in Adult Social Care, Children Services and homelessness. For Adults and Childrens this is largely a result of inadequate government funding. The causes of street homelessness and rough sleeping are more complex but the increase is being driven by the long-term national failure to build enough homes and through cuts in welfare benefits.

- 3.2 The Chief Executive has now been in post for nine months and has just been through her first 360 degree review. The priorities I set for her were Our Manchester, the People Strategy, Health and Social Care Integration, Childrens Services and getting the basics right, all of which show measurable progress and I continue to have regular formal 1:1 meetings with Joanne.
- 3.3 The Our Manchester approach is now very much in the operational stage. I have been through the Our Manchester Experience with a mixed group of staff. I have continued to take part in Listening in Action sessions, missing only 2 of around 27 to date, and some of these have been followed up with visits to particular areas of Council activity. I spoke at and took questions at a senior staff Leadership Conference which had a strong emphasis on the Our Manchester behaviours.
- 3.4 The Our Manchester Forum have had a lengthy taster session at the Our Manchester Experience, and its most recent meeting reviewed lessons from the first State of the City report based on Our Manchester. Five independent members have been recruited to the Forum through open advertisement and are playing an active part. In the New Year, I will chair and the Chief Executive will join the Manchester Investment Board reconstituted as the Our Manchester Investment Board.
- 3.5 Manchester Airport Group is progressing a major investment programme with Terminal improvement and expansion at both Manchester and Stansted alongside improvement to airfield infrastructure and ancillary services. The portfolio has been rationalised with the sale of Bournemouth Airport and much of Airport City South. Development is beginning to accelerate at Airport City North, and MAG continues to give the city a very good return on investment, both financially and in terms of economic impact.
- 3.6 I have been involved in the recent Ofsted inspection of Childrens Services and the CQC review of Adult Services. On the former I had a number of meetings principally to ensure that adequate corporate support was in place. My involvement on the latter is as Chair of the Health and Well-being Board. I am now chairing a quarterly meeting with Executive Members, Directors of Services, the Chief Executive and the Chair of the Safeguarding Boards ensuring a shared view of performance reports and lessons learnt from case reviews.
- 3.7 As well as chairing the Health and Well-being Board I chair the Transformation Accountability Board. This meets monthly and provides executive oversight of the development of Manchester Health and Care Commissioning, the Local Care Organisation, the Single Hospital Service, the Locality Plan and the various agreements that underpin these.
- 3.8 Following last year's City Centre Review, the City Centre Accountability Board has met monthly. The City Centre Public Service Manager is now in post and provides a progress report on actions arising from the review including additional investment in homelessness and the integrated neighbour management team. A system to support multi-agency shared working is being introduced. A review of City Co has just been conducted and we have begun

the process of discussing the recommendations with them.

- 3.9 This has been an extensive period of activity around transport. At a local level the City Centre Infrastructure Group continues to meet as a number of major Highways Schemes progress and we manage our forty plus significant developments in the City Centre. Transport for the North (TfN) is due to publish its draft Strategic Transport Plan in January. With GMCA and MCC support the parliamentary process to establish TfN as a statutory body should also be completed in January.
- 3.10 For the rail part of the transport plan, Piccadilly Station plays a crucial part as a hub for the North bringing together HS2, Northern Powerhouse Rail (NPR) and the classic network. I have been involved in extensive meetings and workshops with TfGM, HS2 Ltd, TfN, Network Rail, Department of Transport, Ministers about both the work that is needed at Oxford Road and Piccadilly Stations to complete the Northern Hub, and about how NPR and HS2 should interface at Piccadilly. The latter is a fundamental decision for the long-term future of pan Northern Rail Services.
- 3.11 I now chair regular meetings of Northern Core City Leaders to support the development of the Northern Powerhouse. I have brought Northern Core Cities and Combined Authorities together with Northern LEPs and the Department of International Trade to look at putting together a co-ordinated Northern Powerhouse approach to international trade and investment. I continue to sit on the Northern Powerhouse Partnership (NPP) Board which has produced a well-received report on productivity based on the Northern Independent Economic Review, will publish in January a paper on education and skills, and is sponsoring a Northern Powerhouse All Party Parliamentary Group of which I am an associate officer.
- 3.12 As Deputy Mayor of Greater Manchester I meet weekly with the Mayor to discuss key issues. I have overseen the drafting of the economic chapters in the revised Greater Manchester Strategy. I have launched a new internationalisation strategy for GM, and continue as Deputy Chair of the Growth Company.
- 3.13 I will be leading the Manchester delegation to MIPIM this year and have been involved with Council and Marketing Manchester officers in agreeing the extensive programme of stand events for this. I have also been involved in developing our approach to SXSW at which Greater Manchester will be represented by the Mayor.
- 3.14 Activity continues related to the May 22nd bomb. The Economic Recovery workstream has now been main streamed and the Community Cohesion activity is in the process of so being. Work on Finance has been well-publicised and has led to a commitment from Government to meet costs. The Health and Welfare workstream will continue for at least another year. I sit on the Memorial Steering Group which has begun work but it will probably be around three years before permanent memorial(s) are all in place. The priority for the Council is May 22nd, 2018 and the first anniversary.

- 3.15 I have been reappointed as Chair of the Local Government Associations City Regions Board. The board is redeveloping new streams of work on fiscal devolution, community cohesion in an urban setting, and city centre management. It is campaigning on the LGA's localisation of employment and skills plan, as well as following up the RSA's work on economic inclusion and supporting co-operation pilots between Universities and their cities.
- 3.16 As always the level of activity in the City Centre merits a report in its own right. Joint meetings with Salford, mainly focusing on the city centre, take place regularly. Major schemes I have had involvement in include Mayfield, First Street, St Johns, Northern Gateway, Portland Street and the Corridor.
- 3.17 We are making good progress with the Factory where I chair a Strategic Forum exercising oversight and accountability. We have completed the purchase of Central Retail Park. Our joint venture with ADUG, Manchester Life, has welcomed its first tenants who have the option of a three year tenancy and apartment sales at Murray's Mill are going very well.
- 3.18 A revised regeneration framework for the Etihad Campus and the lower Medlock Valley has now been through the Executive. A new sport campus for Manchester Metropolitan University will start to take forward our economic agenda and One Manchester will lead on developing the housing offer. Sticking with East Manchester, Manchester Creative and Digital Assets extension to Space Studios is nearing completion, and work at Sharp and One Central Park is underway.
- 3.19 I have supported Allbright establishing a base in Manchester. This women run organisation is aimed at increasing the number of women founding companies. I have been in regular discussion with the Chief Executive of the LTE Group on Manchester College's estate strategy. I continue to have monthly 1:1's with Executive Members.